

Key Consolidated Highlights

Alfresa Holdings Corporation and consolidated subsidiaries
Year ended March 31

	Millions of Yen	Thousands of U.S. Dollars
	2004	2004
For the Year:		
Net Sales	¥1,066,578	\$10,091,568
Operating Income	12,403	117,350
Net Income	6,490	61,404
At Year-end:		
Shareholders' Equity	¥ 108,409	\$ 1,025,729
Total Assets	513,188	4,855,599
Per Share Data (Yen/U.S. Dollars):		
Shareholders' Equity	¥ 3,207.01	\$ 30.344
Basic Net Income	194.85	1.844
Diluted Net Income	—	—
Ratios (%):		
Shareholders' Equity Ratio	21.1	—
Return on Assets	1.3	—
Return on Equity	6.0	—
Cash Flows:		
Net Cash Provided by Operating Activities	¥ 2,298	\$ 21,739
Net Cash Used in Investing Activities	(760)	(7,191)
Net Cash Provided by Financing Activities	1,429	13,517
Cash and Cash Equivalents at the End of Year	57,901	547,838
Number of Employees	6,815	—

*Japanese yen amounts have been translated into U.S. dollars at the rate of U.S.\$1.00=¥105.69.